

Rockwall County Planning Consortium Report

June 2021

PROJECT STATUS UPDATES

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	Project Funding Summary FM 552 SH 276 East FM 549 SH 66/Dalrock, Rowlett SH 205 Middle SH 205 South FM 548 IH 30: Bass Pro Interchange IH 30: Bass Pro to Dalrock IH 30: Dalrock to SH 205 IH 30: SH 205 to FM 2642 Outer Loop RTC Updates & Glossary

The most recent version of the consortium report is available on the Rockwall County website: www.RockwallCountyTexas.com/279/Road-Consortium

| PROJECT FUNDING SUMMARY |

PROJECT	COUNTY	OTHER	TOTAL COST
FM 552	\$6,214,123	\$11,568,107	\$88,197,871
SH 276 East	\$2,011,633	\$26,688,150	\$106,518,428
FM 549	\$1,111,721	\$1,520,352	\$30,473,049
SH 66/Dalrock	\$200,240	\$4,305,736	\$4,505,976
SH 205 Middle	\$2,588,888	\$34,857,955	\$46,782,481
SH 205 South	\$1,636,473	\$15,728,253	\$202,787,876
FM 548	\$141,114	\$15,918,822	\$54,188,045
IH 30/Bass Pro	\$0	TBD	\$46,919,155
IH 30: Bass Pro to Dalrock	\$0	\$156,054,495	\$156,054,495
IH 30: Dalrock to SH 205	\$0	\$321,200,000	\$321,200,000
IH 30: SH 205 to FM 2462	\$0	\$260,900,000	\$334,594,668
Outer Loop	TBD	TBD	\$234,000,000
TOTAL	\$13,904,192	\$848,741,870	\$1,626,222,044

FM 552			
CSJ:	1017-01-015	Schematic Approval:	July 31, 2018
Limits:	SH 205 to SH 66	Environmental Clearance:	August 27, 2019
Project Description:	Widen existing 2-lane facility to a 4-lane divided urban roadway	ROW Acquisition Complete:	July 2022
Est. Construction Cost:	\$70,915,641	Utility Relocations Complete:	January 2024
Funding:	\$500,000: CAT 7	100% Plans:	June 2022
Commissioner:	Cliff Sevier, Precinct 1	Ready to Let Date:	January 2024
Firm and Contact:	HNTB, Josiah Belveal	Let Date:	September 2026
TxDOT Contact:	Saba El-Hawi	Construction Start:	*

Current Activities:

- **PS&E:** HNTB is coordinating with TxDOT and City of Rockwall on decorative sign, illumination items, and irrigation removal/relocation.
- Pavement Design Conference held on June 4, 2021. The 95% plan submittal will be made after the Pavement Design Conference, likely in July 2021.
- ROW: There are 81 parcels for acquisition. There are 11 parcels in negotiations, 15 parcels in ED, and 55 parcels acquired. TxDOT is updating ROW map to reduce one drainage easement after design revisions.
- Utilities: Utilities are working to provide relocation plans.
- TxDOT is performing Level A SUE. Area Office awaiting delivery of Level A SUE.
- Utilities potentially in conflict: Atmos, AT&T, Charter Spectrum, Farmers Electric Cooperative, Mt. Zion Water Supply, NTMWD, Oncor, RCH Water Supply, Rockwall, and Suddenlink. Bear Creek SUD has been included as potentially impacted; currently reviewing.
- Utilities are reviewing for potential impact.

SH 276 East			
CSJ:	1290-03-016; 1290-03-020; 1290-04- 011; 1290-05-019	Schematic Approval:	October 31, 2018
Limits:	FM 549 to CR 2472 in Hunt County	Environmental Clearance:	July 31, 2019
Project Description:	Reconstruct and widen roadway from a 2-lane rural highway to a 4- lane urban arterial (6-lane ultimate)	ROW Acquisition Complete:	May 2022
Est. Construction Cost:	\$92,718,645	Utility Relocations Complete:	September 2023
Funding:	\$14,900,000: CAT 7	100% Plans:	May 2022
Commissioner:	Dennis Bailey, Precinct 3	Ready to Let:	September 2023
Firm & Key Contact:	PGAL, Inc., Derron Vincik	Let Date:	*
TxDOT Contact:	Ron Wang	Construction Start:	*

Current Activities:

- PS&E: Consultant to work toward the completion of 95% plans once PS&E efforts resume.
- PS&E is on hold. ROW acquisition and utility relocation will continue with PS&E not being a critical path.
- **ROW:** There are currently a total of 134 parcels. There are 18 parcels in negotiations, 1 parcel in appraisal, 22 parcels in ED, and 93 parcels acquired.
- Utilities: Utilities are working to provide relocation plans.
- Utilities in conflict are: AT&T, Atmos, Blackland Water Supply, Cash Special Utility District, Charter, Enterprise Products, Farmers Electric Co-Op, Kinder Morgan, NTMWD, Oncor, Oncor Transmission, OneOk, Peoples Communications, City of Rockwall, and Suddenlink.

FM 549			
CSJ:	1015-01-024	Schematic Approval:	March 11, 2019
Limits:	SH 276 to SH 205	Environmental Clearance:	May 30, 2019
Project Description:	Widen existing 2-lane rural facility to a 4-lane urban roadway	ROW Acquisition Complete:	September 2020
Est. Construction Cost:	\$28,340,976	Utility Relocations Complete:	December 2021
Funding:	\$500,000: CAT 7	100% Plans:	December 2021
Commissioner:	Dennis Bailey, Precinct 3	Ready to Let Date:	December 2021
Firm & Key Contact:	Stantec, Jeff Wesanen	Let Date:	August 2026
TxDOT Contact:	Dawit Abraham	Construction Start:	*

Current Activities:

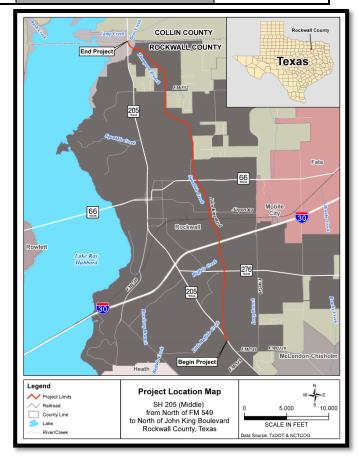
- **PS&E:** Consultant submitted the 60% PS&E plan set on January 13, 2021. TxDOT Bridge Division provided comments on 60% plan set. Bridge Division comments were addressed. The 60% PS&E plan set comments have been returned to consultant, and consultant is working to address. Anticipate submittal of 95% plans in October 2021.
- Utility Coordination: Pending final Level B SUE. Level A SUE received on April 20, 2021.
 - Atmos: Atmos is currently revising relocation plans to accommodate NTMWD 50-foot easement. Anticipate resubmittal of revised plans before the end of June 2021.
 - o AT&T: Began construction for relocations on January 15, 2021. Anticipate clearance by 7-1-21. AT&T not impacted by NTMWD easement issue.
 - Blackland WSC: Area Office sent relocation plans to TxDOT project manager for review on June 15, 2021.
 - o City of Rockwall: City of Rockwall reviewed their relocation plans to accommodate NTMWD 50-foot easement. Anticipate submittal of revised plans before the end of June 2021.
 - o Farmers Electric Cooperative: Working on relocation plans and accommodating NTMWD 50-foot easement. Submitted revised plans to Area Office on June 14, 2021; plans are currently under review.
 - NTMWD: Reviewing project plans. NTMWD recently notified TxDOT to accommodate areas where new TxDOT ROW encroaches on their 50-foot easement. TxDOT acknowledged and reached out to utility owners to design or revise their relocation plans accordingly.
 - Oncor: Currently working on relocation plans and accommodating NTMWD 50-foot easement. Anticipate submittal of revised plans before end of June 2021.
 - o RCH Water Supply: Reviewing project plans.
 - O Sprint T-Mobile: Plans were revised to accommodate NTMWD 50-foot easement. Area Office approved relocation plans on June 15, 2021.
 - o Suddenlink: Reviewing project plans.
 - Zayo: Reviewing project plans.

SH 66 and Dalrock Intersection Improvements			
CSJ:	0009-04-072 (Rockwall County) 0009-03-048 (Dallas County)	Schematic Approval:	December 19, 2018
Limits:	At Dalrock Road	Environmental Clearance:	August 1, 2019
Project Description:	Improve existing intersection to urban intersection with additional left-turn and right-turn lanes	ROW Acquisition Complete:	February 2022
Est. Construction Cost:	\$3,163,075	Utility Relocations Complete:	May 2023
Funding:	\$3,200,000 \$2,685,000: CMAQ/STBG \$515,000: Dallas County	100% Plans:	March 2022
Commissioner:	Cliff Sevier, Precinct 1 Lee Gilbert, Precinct 2	Ready to Let Date:	May 2023
Firm & Key Contact:	Rowlett, Thomas Harris Lee Engineering, Kelly Parma	Let Date:	May 2023
TxDOT Contact:	Ali Taheri	Construction Start:	*

- **PS&E:** TxDOT received 95% plan resubmittal on October 30, 2020. TxDOT provided 95% plan comments on January 8, 2021, and consultant addressed comments. The 95% plan set is complete.
- **ROW:** There are 7 parcels for acquisition. There are 3 parcels in ED and 4 parcels in possession.
- Utilities: District completed Level A and Level B SUE. Area Office provided 60% plans and available SUE on April 27, 2020.
- Impacted utilities are:
 - o Atmos: Relocation plans approved. No timeline available for construction.
 - O AT&T: Consultant contacted Oncor on April 13, 2021, to coordinate on Oncor's new pole plans and reattaching AT&T's aerial cables from the existing Oncor poles; Oncor has not provided AT&T any plans to date.
 - Charter Spectrum: Spectrum has aerials attached to Oncor poles; awaiting Oncor's new pole plans.
 - o Frontier: Frontier is reviewing and working on relocation plans. Timeline for relocation not currently available.
 - Oncor: Area Office notified Oncor on April 25, 2021, that they are not required to relocate underground and to begin working on relocation plans immediately. Oncor notified TxDOT on May 7, 2021, that they have CAD drawings available of relocation plans, but Oncor has not provided plans to TxDOT or other utilities requiring plans to date.
 - City of Rowlett: Rowlett is reviewing and working on relocation plans. Timeline for relocation not currently available.

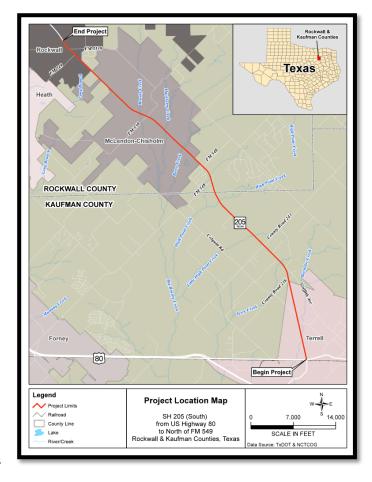
SH 205 Middle			
CSJ:	0451-05-001	Schematic Approval:	July 25, 2019
Limits:	From Jct SH 205/John King (S Goliad Street) to north of John King Boulevard (County Line)	Environmental Clearance:	January 13, 2020
Project Description:	Widen from 4-lane urban divided to ultimate 6 lanes	ROW Acquisition Complete:	May 2022
Est. Construction Cost:	\$40,893,602	Utility Relocations Complete:	September 2023
Funding:	\$29,557,964: CAT 2 \$2,000,000: Rockwall County	100% Plans:	September 2023
Firm:	TxDOT	Ready to Let Date:	September 2023
TxDOT Contact:	Neal Frisinger	Let Date:	April 2026

- PS&E: Design team is working toward the 60% plan submittal.
- SH 205 Middle scope includes construction of the north and south connectors, the railroad underpass, and addition of extra turn lanes.
- Received District preliminary bridge layout approval on April 21 and submitted to Bridge Division on April 22, 2021. Bridge Division comments received on May 27, 2021.
- Exhibit A for railroad agreement being reviewed by TxDOT Rail Division.
- **ROW:** ROW mapping is complete. There are 14 parcels. Initial offers have been sent.
- Utilities: Level A SUE final deliverables expected in June 2021. Preliminary draft Level A SUE received on May 27, 2021.



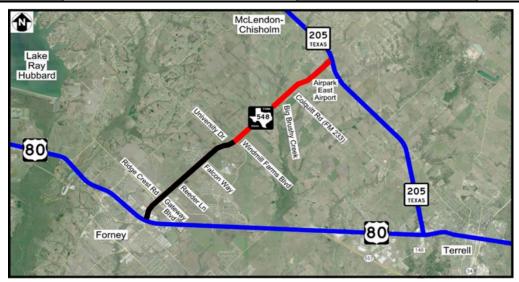
SH 205 South			
CSJ:	0451-01-053 (Rockwall County segment); 0451-02-028 (Kaufman County segment)	Schematic Approval:	July 3, 2018 (-028) May 1, 2019 (-053)
Limits:	From US 80 to north of FM 549	Environmental Clearance:	April 12, 2019
Project Description:	Widen from 2-lane rural to 4-lane urban divided with allowance for ultimate 6 lanes	ROW Acquisition Complete:	March 2022
Est. Construction Cost:	\$186,423,150 -053: \$102,074,074 -028: \$84,349,076	Utility Relocations Complete:	December 2023 (-053) February 2024 (-028)
Funding:	\$1,000,000: CAT 7	100% Plans:	August 2022 (-053) October 2022 (-028)
Firm:	TxDOT	Ready to Let:	December 2023 (-053) February 2024 (-028)
TxDOT Contact:	Suja Mathew	Let Date:	September 2025

- Schematic: Consultant revised schematic to reflect two-way turn lane instead of raised median and revised typical section to show wide sidewalks and shared-use paths and removed 14-foot outside lanes.
- Environmental: TxDOT is processing an environmental reevaluation for the section between Terrell and McLendon-Chisholm to convert the raised median to a two-way left turn and to revise to include shared-use paths and remove 14-foot outside lanes. Due to delay in STIP approval and additional biology work, re-evaluation clearance will be provided in fall 2021.
- **PS&E:** The 60% plans for CSJ -053 (Rockwall County segment) are in progress.
- Work on PS&E for CSJ -028 (Kaufman County segment) began on January 4, 2021.
- The 60% PS&E submittal for both CSJs is expected in July 2021.
- ROW: There are 97 parcels for acquisition in Rockwall County segment. There are 26 parcels in ED and 71 parcels in possession. There are 101 parcels for acquisition in Kaufman County segment. There are 49 parcels in ED and 52 parcels in possession.



Utilities: In the corridor and potentially in conflict are Enterprise Crude Pipeline LLC, Atmos,
Suddenlink, Farmers Electric Coop, Kinder Morgan, Oneok NGL Pipelines, MCI, Oncor, Uniti Fiber LLC,
AT&T, Sprint Nexttel, Dallas Water Utilities, NTMWD, City of Terrell, High Point WSC, and RCH
WSC. Notice of Proposed Construction, schematic, and SUE sent to utilities on December 7, 2020.
Formal utility coordination for -053 CSJ began on January 18, 2021, utilizing 30% plans.

FM 548			
CSJ:	2588-02-008 (Rockwall County); 2588-01-017 (Kaufman County)	Schematic Re-Approval:	December 28, 2018
Limits:	From Windmill Farms to SH 205	Environmental Clearance:	July 3, 2019
Project Description:	Widen existing 2-lane, undivided facility to 4-lane (6-lane ultimate) divided facility	ROW Acquisition Complete:	April 2022
Est. Construction Cost:	\$52,776,905 \$9,407,581: Rockwall County \$43,369,324: Kaufman County	Utility Relocations Complete:	October 2024
Funding:	\$14,648,796: CAT 2 \$6,200,000: Rockwall County \$8,448,796: Kaufman County	100% Plans:	October 2022
Commissioner:	Dennis Bailey, Precinct 3	Ready to Let Date:	October 2024
Firm & Key Contact:	Burns & McDonnell, Tony Schmitt	Let Date:	March 2026
TxDOT Contact:	Saba El-Hawi	Construction Start:	*



- PS&E: The pre-30% PS&E plan set submittal was made in June 2021. The 30% PS&E submittal will be made in September 2021.
- **ROW:** There are 12 parcels for -008 CSJ. There are 2 parcels in ED and 10 parcels in possession.
- There are 36 parcels for acquisition for -017 CSJ. There are 19 parcels in ED, and 17 parcels in possession.
- **Utilities:** Potential utilities in conflict are AT&T, Farmers Electric Co-Op, High Point WSC, Oncor, Suddenlink, and Trinity Valley Electric Co-Op. SUE is available and has been provided to utilities. TxDOT Area Office is conducting informal utility coordination. Plans adequate sent to utility owners on 3-9-21. Virtual meeting held with utility owners on 3-22-21.
- Area Office awaiting response from TxDOT PM on whether proposed noise walls will be redesigned to be installed two feet from new ROW line. Current design severely impacts relocation efforts of utility owners. Utility owners impacted by proposed noise walls are currently considering alternative locations, but are awaiting TxDOT response regarding redesign of noise walls. Utility owners not impacted by noise walls are currently reviewing plans and ROW map.

IH 30: Bass Pro Interchange			
CSJ:	0009-11-248	Schematic Approval:	April 27, 2021
Limits:	At Bass Pro Drive	Environmental Re-eval:	September 19, 2020
Project Description:	Reconstruct interchange	ROW Acquisition Complete:	NA
Est. Construction Cost:	\$46,919,155	Utility Relocations Complete:	June 2023
Funding:	*	100% Plans:	November 2022
Firm & Key Contact:	Bridgefarmer, Azad Shahriar	Ready to Let:	June 2023
TxDOT Contact:	Jessica Lewis, P.E.	Let Date:	September 2026



Current Status:

- Schematic: Schematic was approved on April 27, 2021.
- **PS&E:** TxDOT was to remove 30% submittal in an effort to expedite project. However, the pre-60% plan set submitted on April 16, 2021, will be revised to reflect changes in design from the schematic and be used as the 30% plan submittal. The 30% plans were received on May 28, 2021, and plan review will be submitted before the end of June 2021.
- The 60% PS&E submittal will be made on September 15, 2021.
- Utilities: Area Office distributed NOPC's to utilities on June 7, 2021, to Atmos, AT&T, City of Garland, Garland Power & Light, Spectrum, and Verizon. Area Office provided schematic only to utility providers; awaiting plans adequate.

IH 30: Bass Pro Drive to Dalrock/Bayside Interchange			
CSJ:	0009-11-238; 0009-11-241; 0009-12-221	Schematic Approval:	March 19, 2018
Limits:	From Bass Pro Drive to Dalrock/Bayside Interchange	Environmental Clearance:	-241/-221: September 7, 2018 -238 : March 19, 2019
Project Description:	0009-11-238: Widen shoulders from Bass Pro to Dalrock 0009-11-241: Construct 0 to 6-lane frontage roads, Bayside bridge, and ramp modifications; reconstruct Dalrock interchange 0009-12-221: (from Dalrock to east of Dalrock): Reconstruct existing 4-lane frontage roads and ramps	ROW Acquisition Complete:	-241/-221: April 2020 -238 : NA
Construction Cost:	\$156,054,495	Utility Relocations Complete:	September 2021
Funding:	\$157,800,000 -238: \$22.4 CAT 12; \$7.8M CAT 2 -241: \$120.6 CAT 4 -221: \$7M CAT 4	100% Plans:	December 31, 2020
Firm & Key Contact:	Bridgefarmer, Azad Shahriar	Let Date:	March 4, 2021
TxDOT Contact:	Robert "Wes" Wilemon	Construction Completion:	January 2025

- Utilities: Sapphire Bay Developers, on behalf of City of Rowlett, has contractors on-site installing sewer and waterline across IH 30 near Dalrock Road.
- Utilities that are clear: Garland and Rowlett.
 - Atmos: Utility
 agreement with TxDOT
 has been approved.
 Anticipate start of
 relocations by end of
 June 2021. Anticipate
 clearance in September
 2021.



- o AT&T: Awaiting utility agreement from TxDOT, anticipated before the end of June 2021. AT&T is anticipating clearance by September 2021.
- o Frontier: Relocations began on June 7, 2021. Anticipate clearance in September 2021.
- Oncor: Relocation permit was approved on May 4, 2021. Awaiting utility agreement from TxDOT, anticipated before end of June 2021. Anticipate clearance in September 2021.
- Construction: The project let on March 4, 2021. Low bidder was Sema Construction with a bid of \$156,054,495.37, at 1.03% over engineer's estimate. There are 1,092 working days and 43 months of barricades. TxDOT has awarded project. Pre-construction meeting to be held before end of June. Construction is expected to begin before end of July 2021.

IH 30: Dalrock Road to SH 205			
CSJ:	0009-12-215; 0009-12-220	Schematic Approval:	March 19, 2018
Limits:	From Dalrock Road to SH 205	Environmental Clearance:	March 19, 2019
Project Description:	and widen 6 to 8 main lanes; between FM 740 and SH 205, reconstruct 4-lane frontage road to 4/6 lanes 0009-12-220 (from Dalrock to Horizon): Construct 0-6 lane frontage roads; reconstruction Horizon interchange; ramp modifications	ROW Acquisition Complete:	October 2020
Est. Construction Cost:	\$295,949,414 0009-12-215: \$102,519,660 0009-12-220: \$193,429,754	Utility Relocations Complete:	July 2022
Funding:	\$321,200,000 -215: \$69.1M CAT 2; \$38.1M CAT 12 -220: \$32M CAT 4; \$182M CAT 12	100% Plans:	March 2022
Firm & Key Contact:	0009-12-215: Jacobs, Spenta Irani 0009-12-220: Bridgefarmer, Azad Shahriar	Ready to Let Date:	July 2022
TxDOT Contact:	Jessica Lewis	Let Date:	September 2022



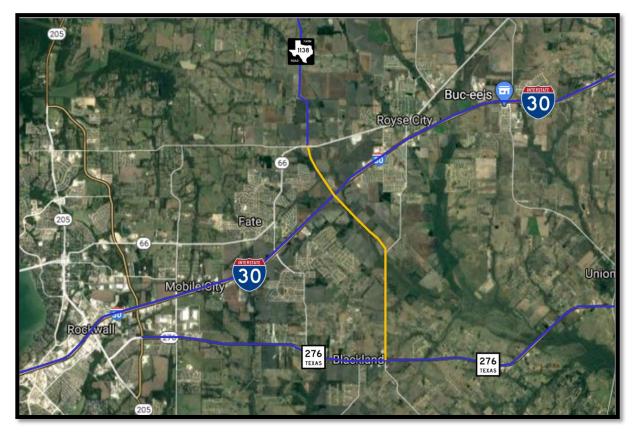
- **PS&E:** Consultants completed the 60% plans and submitted to TxDOT for review on January 18, 2021. TxDOT prepared the 60% PS&E set and distributed for review on April 21, 2021. The 95% plans are due in October 2021.
- TxDOT met with City of Rockwall on May 10, 2021, to discuss aesthetics.
- Utilities:
- Utilities that are clear: Charter Spectrum, Oncor, and NTMWD.
 - O AT&T: Currently working on relocation plans.
 - o Atmos: Currently working on relocation plans. Anticipate clearance by 9-15-21.
 - o NTMWD: Clear
 - o City of Rockwall: Currently working on relocation plans and utility agreement.
 - Verizon: Currently working on relocation plans and utility agreement.
 - o Zayo: Zayo to submit relocation plans. No timeline currently available.

IH 30: SH 205 to FM 2642/Hunt County Line			
CSJ:	0009-12-219	Schematic Approval: Environmental Re- evaluation:	March 19, 2018 July 13, 2020
Total Project Limits:	From SH 205 to west of FM 2642/Hunt County Line	Environmental Clearance:	March 19, 2019
Project Description:	Reconstruct and widen main lanes from 4 to 6 lanes; reconstruct and widen 4-lane frontage roads to 4/6; construct new interchange at Payne/Rochelle and grade separation at Outer Loop; ramp modifications	ROW Acquisition Complete:	May 2021
Estimated Construction Cost:	\$334,594,668	Utility Relocations Complete:	July 2022
Funding:	\$260,900,000 \$68.7M CAT 2; \$50M CAT 5; \$142.2M CAT 12	100% Plans:	May 2022
Firm & Key Contact:	Jacobs, Spenta Irani	Ready to Let Date:	July 2022
TxDOT Contact:	Jessica Lewis	Let Date:	September 2022



- **PS&E:** Aesthetics design is under coordination and development. The 95% plans are underway and are due in November 2021.
- Utilities: Utility owners are working to verify TxDOT's conflict analysis and preliminary reimbursement agreements.
- Utilities that are clear: Kinder Morgan.
- Utilities that are in conflict: AT&T, Atmos, Blackland WSC, Enterprise, City of Fate, NTMWD, Oncor, People's Communication, City of Rockwall, Royse City, Verizon, and Zayo. Utilities are currently reviewing proposed plans and TxDOT conflict analysis.

Outer Loop				
CSJ:	*	Schematic Approval:	*	
Limits:	From FM 1138 in Collin County to SH 276	Environmental Clearance:	*	
Project Description:	6-lane freeway with continuous 2/3-lane frontage roads	ROW Acquisition Complete:	*	
Est. Construction Cost:	\$234,000,000	Utility Relocations Complete:	*	
Funding:	*	100% Plans:	*	
Firm & Key Contact:	*	Ready to Let Date:	*	
TxDOT Contact:	*	Let Date:	*	



- **RFQ:** Commissioners court approved advertising of RFQ for schematic, environmental document, and preliminary drainage study on March 23, 2021.
- Halff Associates was selected as most qualified firm on May 18, 2021. ITS held scoping meeting with Halff Associates on May 20, 2021. Halff provided an updated scope to ITS for review on June 10, 2021.

Regional Transportation Council Updates

Current Activity:

• There are no items to discuss from the June 2021 RTC meeting.

Glossary of Acronyms

- AADT Annual Average Daily Traffic
- AFA Advanced Funding Agreement
- ARPA Archeological Resources Protection Act
- CE Categorical Exclusion (environmental clearance process for projects that do not involve significant environmental impacts)
- CSJ (TxDOT's) Control Section Job Number
- EA Environmental Assessment
- ED Eminent Domain
- FONSI Finding of No Significant Impact
- IAJR Interstate Access Justification Request
- ICA Interlocal Cooperative Agreement
- MAPO Meeting with Affected Property Owners
- MPO Metropolitan Planning Organization
- MTP Metropolitan Transportation Plan
- NCTCOG North Central Texas Council of Governments
- NEPA National Environmental Policy Act
- NOPC Notice of Proposed Construction
- NORA Notice of Required Accommodation
- NTTA North Texas Toll Authority
- PS&E Plans Specifications and Estimate
- ROW Right-of-Way
- RTC Regional Transportation Council
- RTL Ready to Let (date project is clear for construction but lacks funding for actual let)
- RTR Regional Toll Revenue (funds resulting from certain toll/managed lane projects in DFW region)
- STBG Surface Transportation Block Grant
- STIP Statewide Transportation Improvement Program
- SUE Subsurface Utility Engineering
- SW3P Storm Water Pollution Prevention Plan
- TPP Transportation Planning and Programming
- TPWD Texas Parks & Wildlife Department
- TTC Texas Transportation Commission
- TxDOT Texas Department of Transportation
- UIR Utility Installation Request
- UTP Unified Transportation Program
- VE Value Engineering